Recitals

IWA/HWG [IWAHWG-01] is the International Association of Web Professionals, or those who work - in any form - in activities related to the use of Web technologies. In addition to being active in Web standardisation within the W3C (World Wide Web Consortium) as the sole association of its category, the association is recognized by the CEN (European Committee for Standardisation) as the standardisation body for Web skills [CEN-05]. The IWA professional certification activities were surveyed in 2006 by the European Centre for the Development of Vocational Training (Cedefop) [CEDEFOP-01].

This purpose of this document, created by a working group of professionals from the sector, is to define the general third generation European ICT professional profiles that are primarily relevant to the Web sector, based on the document “European ICT Professional Profiles (CWA 16458:2012)” [CEN-06] and its documents on the “E-Competence Framework 2.0” (EC-F 2.0), [CEN-02] [CEN-03] [CEN-04].

This legally binding document was developed by a task force of the Web Skills Profiles Group, established by the Italian section of the IWA/HWG in December 2006, a group in which more than 200 professionals participate, representing companies, institutions, and associations, with the objective of defining the reference professional profiles for the Web.

Status of this document

This document, the result of work by the members of the task force, was submitted to the Web Skills Profiles working group as well as to interested parties, and was approved by the group coordinator as the official version. This is a stable document that may be used as a reference or cited in other documents.

As the standards institution for Web skills [CEN-05], the purpose of the IWA/HWG is to raise awareness about publications such as this document in order to provide incentives to the largest possible number of people and to apply those documents to improve the quality of the skills used on the Net and of the World Wide Web in general.

The G3 Web Skills Profiles are supported by related, non-normative documents. Also while these documents do not have the formal status of the G3 Web Skills Profiles, they provide important information for the understanding and application of the specifications for identifying skills used on the Web.

Any potential comments may be sent to the coordinator of the working group, at info@skillprofiles.eu. Comments received concerning the G3 Web Skills Profiles will not modify this version of the document, but may be handled in the corrections or in future versions. Moreover, the working group cannot plan to provide formal responses to the comments.
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Introduction

In its European ICT Skills Meta- Framework, published in February 2006 [CEN-01], the CEN, European Committee for Standardisation, which contributes to achieving European Union objectives through its own technical standards, listed the IWA/HWG Association as the sole actual association in the world, at the time, able to provide certifications for training curricula for the Web sector and for skills used on the Net.

The IWA professional certification activities were surveyed in 2006 by the European Centre for the Development of Vocational Training (Cedefop) [CEDEFOP-01].

Thus, the IWA/HWG asked its Italian chapter, the IWA Italy Association, to define the Skills Profiles and related training curricula.

In December 2006, the Web Skills Profiles Group was launched and professionals and representatives of companies, associations, and Civil Service organisations immediately joined.

In July 2010, the Group published the first document, the first stable release, which defined 17 professional profiles [IWA-01]: Web Project Manager, Account, Market Research Analyst, User Experience Designer, Functional Analyst, DB Administrator, Search Engine Optimiser (SEO), Search Engine Marketer, Community Manager, Advertising Manager, Front-end Web Developer, Server Side Web Developer, Web Content Manager, Web Content Editor, Web Server Administrator, Creative Information Architect, and Digital Strategic Planner.

Following the release of CWA 16458 - CEN Workshop Agreement "European ICT Professional Profiles" [CEN-06], on 13 September 2012, the Web Skills Profiles Group published the first G3 Web Skills Profiles – Generation 3 European ICT Professional Profiles [IWA-02] document, which also contains the first profile dedicated to the position of Community Manager.

On 4 December 2012, the document, G3 Web Skills Profiles Generation 3 European ICT Professional Profiles – The first profiles compliant with the European e-Competence Framework 2.0 [IWA-03], were published, containing the first 9 European ICT profiles compliant with the European e-Competence Framework 2.0.

This document contains the stable version of 21 professions standardised according to the CEN directives on Generation 3 (G3) European ICT Profiles and the terms for their use.

Scope of Application

The purpose of this document is to support the proper identification of the skills listed as "professional profiles for the Web" from the players working on the market in the ICT skills sector. In particular, they are directed to:

- **ICT managers**, offering organisational templates for responsibilities, duties, skills, and controls among the various players (ICT and other);
- **ICT professionals and managers**, to define job descriptions, individual training plans, and areas for development;
- **Human Resources (HR) managers**, to forecast and plan skills requirements;
- **Instructional and training managers**, to effectively plan and design ICT studies programs;
• **Students**, to facilitate finding information and career orientation;

• **Market research and strategy managers**, to use a shared language for forecasting long-term Web skills and labour requirements;

• **Purchasing Department managers**, providing shared definitions of effective technical specifications for national and international invitations to tender;

• **Anyone else** needing an established and accepted reference for Web skills profiles for their profession, company, or organisation.

In short, the combination of profiles and skills allows individuals, companies, or Countries with different cultures to face the subject of developing professional Web skills with a familiar perspective that is compliant with a standard format recognised by everyone.

**Structure**

The people and organisations that use the G3 Web Skills Profiles may be highly diverse, comprising legislators, standards institutions, companies, professionals, teachers, and students. To meet the various needs of this heterogeneous audience, the content is structured to comprise the Web skills profiles and supporting documents for specific activities using the G3 Web Skills Profiles.

In particular, the Web skills profiles are identified by an unambiguous code and are structured in reference to paragraph 4.2 of the official CEN reference document, “European e-Competence Framework version 2.0 - CWA Part II: User guidelines for the application of the European e-Competence Framework 2.0” [CEN-03].

• **Profile Title**: Name - including the identification code - of the Web skill profile according to the unambiguous international catalogue from the IWA/HWG.

• **Summary definition**: Lists the primary purpose of the profile. The purpose is to give all stakeholders and users a brief, concise description of the specified Web skill profile, written in a form understandable by ICT professionals, managers, and Human Resources staff.

• **Assignment**: Describes the basic assignment of the profile. The purpose is to specify the working role defined in the Web Skill Profile.

• **Documentation produced**: Describes the documents produced by the job description as manager (guarantee), representative (support), and employee (contribution).

• **Primary duties**: Provides a list of typical tasks carried out by the profile. A task is an action undertaken to achieve a result in a broadly defined context and contributing to the definition of the profile.

• **Assigned e-CF skills**: Provides a list of the skills necessary (taken from the e-CF references) to carry out the assignment. A skill is the outcome of the previous definition of the Profile and helps to differentiate profiles.

• **Abilities, knowledge**: A list of abilities and knowledge necessary for the definition of the profile, subdivided into technical, IT, and improving abilities (strengthening the profile).
• **Area of application of the KPI.** Based on KPI (Key Performance Indicators), the area of application of the KPI is a more generic indicator, consistent with the grade level of the overall profile. It applies for adding depth to the assignment.

• **Qualifications and certifications.** These are the recommended, but not essential, qualifications and certifications for carrying out the activities in the profile. However, these qualifications and certifications may be used for developing knowledge of specific skills within the profile.

• **Personal aptitudes.** A list of aptitudes supporting the abilities and knowledge, subdivided into interpersonal/organisational and linguistic. This section reports references to the QCER [CE-01], which promotes the understanding of specific language certifications, purely for informational purposes, which is to say they are not required.

• **Relationships and reporting lines.** A list of Web skills profiles and not with whom the profile discusses (relationships) or reports (reporting lines). This section is for informational purposes.

**Supporting Documents**

The G3 Web Skills Profiles were designed to meet the requirements necessary for a stable technical standard to serve as a reference for Web professions. Other documents, defined as supporting, are based on this document and have other important objectives, such as the ability to be updated to describe how the G3 Web Skills Profiles might be applied with changes to the Web. Provided for informational purposes, the supporting documents include:

• **Predisposizione Syllabi formativi (G3 Web Skills Syllabus).** A brief guide for understanding and applying the G3 Web Skills Profiles in developing educational programs and completion certificates, or for creating educational materials and learning assessment conventions.
Web Skills Profiles

This section is normative. The following Web skills profiles have been identified and described in the related sheets, and are normative. These profiles are not intended to be an exhaustive list of all professions working in the Web sector: the purpose of this document is to begin to define an unambiguous catalogue of references, with continual updates using the same working procedures used for the first draft of the profiles listed below.

Profile WSP-G3-001. Community Manager

Professional position in the digital Marketing & Communication sector that manages virtual communities.

- Profile WSP-G3-001 data sheet. Community Manager

Profile WSP-G3-002. Web Project Manager

Professional position that manages the daily activities associated with a Web project. He or she is the project director and must ensure the achievement of the project objectives while maximising operating results, economic results, and customer satisfaction.

- Profile WSP-G3-002 data sheet. Web Project Manager

Profile WSP-G3-003. Web Account Manager

Professional position responsible for managing prospective (potential) and/or loyal customers for a Web-oriented organisation, and monitoring customer satisfaction.

- Profile WSP-G3-003 data sheet. Web Account Manager

Profile WSP-G3-004. User Experience Designer

Professional position responsible for visual design and the interaction between the user and system throughout the entire life cycle of the system, from definition and identification of requirements to production of the final design documents.

- Profile WSP-G3-004 data sheet. User Experience Designer

Profile WSP-G3-005. Business Analyst

Professional position that analyses the customer's business requirements to enable the development team to produce appropriate solutions.

- Profile WSP-G3-005 data sheet. Business Analyst

Profile WSP-G3-006. DB Administrator

Professional position with the duty of carrying out and maintaining the operability of the databases used or managed by the organisation as part of its Web-related activities, managing the processes and accurately and comprehensively documenting those within his or her area of expertise.

- Profile WSP-G3-006 data sheet. DB Administrator
Profile WSP-G3-007. Search Engine Expert

Professional position concerned with achieving the best return on investment (ROI) given visibility in search engines and related services by managing and supporting the development of Web services and digital marketing.

- Profile WSP-G3-007 data sheet. Search Engine Expert

Profile WSP-G3-008. Advertising Manager

Professional position that plans and coordinates the entire promotion process, from the conception and preparation of advertising campaigns to the sale of products and/or services related to advertising activities, analysing the costs and benefits of promotional activities.

- Profile WSP-G3-008 data sheet. Advertising Manager

Profile WSP-G3-009. Frontend Web Developer

Professional position that creates and/or codes Web-based interfaces in accordance with customer requirements.

- Profile WSP-G3-009 data sheet. Frontend Web Developer

Profile WSP-G3-010. Server Side Web Developer

Professional position that creates the Web applications necessary for the proper functioning of the content on the Web.

- Profile WSP-G3-010 data sheet. Server Side Web Developer

Profile WSP-G3-011. Web Content Specialist

Professional position between the Digital Communication and Marketing sectors. Manages content for a Website.

- Profile WSP-G3-011 data sheet. Web Content Specialist

Profile WSP-G3-012. Web Server Administrator

Professional position that administers the components of the ICT system to meet service requirements.

- Profile WSP-G3-012 data sheet. Web Server Administrator

Profile WSP-G3-013. Information Architect

Professional position primarily concerned with identifying and representing the structure of the information and functional components of a domain, for the purposes of promoting traceability, functionality, and usability, adopting a user-centred design approach.

- Profile WSP-G3-013 data sheet. Information Architect
Profile WSP-G3-014. Digital Strategic Planner
Professional position that supports the management of an organisation in making strategic choices related to presence and activity on the Net.

- Profile WSP-G3-014 data sheet. Digital Strategic Planner

Profile WSP-G3-015. Web Accessibility Expert
Professional position that supports the development of Web services to guarantee that the finished product complies with specifications for Web accessibility.

- Profile WSP-G3-015 data sheet. Web Accessibility Expert

Profile WSP-G3-016. Web Security Expert
Professional position that analyses the reference IT context, evaluates, and proposes a suitable security policy to match corporate policies and the specific context. He or she is responsible for periodically verifying the security of the system and for conducting appropriate tests (e.g. Penetration Test). Additionally, he or she is in charge of education and awareness about security topics.

- Profile WSP-G3-016 data sheet. Web Security Expert

Profile WSP-G3-017. Mobile Application Developer
Professional position that creates/codes application solutions for mobile peripherals and writes the application specifications for mobile peripherals in accordance with customer requirements.

- Profile WSP-G3-017 data sheet. Mobile Application Developer

Profile WSP-G3-018. E-commerce Specialist
Professional position with expertise in standards, technologies, and activities related to electronic commerce.

- Profile WSP-G3-018 data sheet. E-commerce Specialist

Profile WSP-G3-019. Online Store Manager
Professional position responsible for the "statement of profit and loss for the online shop", the selection, merchandising activities, and in-store promotions.

- Profile WSP-G3-019 data sheet. Online Store Manager

Profile WSP-G3-020. Reputation Manager
Professional position that analyses, manages, and influences the representation of anyone (organisation or individual) present on the Net and on the Web.

- Profile WSP-G3-020 data sheet. Reputation Manager

Profile WSP-G3-021. Knowledge Manager
Professional position that promotes the activities related to the management and communication of corporate knowledge, identifying procedures, instruments, processes, and practices finalised to promote the development of intellectual capital through sharing.

- Profile WSP-G3-021 data sheet. Knowledge Manager
Compliance

This section is normative.

This section lists the requirements for compliance with the G3 Web Skills Profiles. Additionally, it provides information on how to formulate compliance declarations, which, however, are optional

Requirements for compliance

To be compliant with the G3 Web Skills Profiles, a profile must meet all of the following requirements:

1. **Profile identification**. The title of the profile must be clearly indicated according to the official codification, with the WSP-G3 prefix, using the identification number of the reference profile.

2. **Identification of the summary definition and assignment**. In order to ensure the ability to identify the profile, the text present in the selected profile sheet in the "summary definition" and "assignment" sections must be reported completely.

3. **Identification of normative documents**. A text (printed documentation) and/or hypertext (on the Web or in digital documents) reference to this document must be included.

Declaration of compliance (optional)

Compliance is solely in reference to the specific profile. In all cases, it is possible to create a declaration of compliance for a single profile, a series of profiles, or other related profiles.

Required information for a declaration of compliance

Declarations of compliance are not required. Users may comply with the G3 Web Skills Profiles without being required to explicitly state this. However, when provided, the declaration of compliance must include the following information:

1. Date of the declaration;
3. Name of the profile and/or profiles covered by the declaration of compliance.

Note: If a compliance logo is used, it shall represent a declaration and must be accompanied by the required elements listed above.

Professional Certification

This section is normative.

Professional certification is not required to develop the Web profession, but with the purpose of enabling the professional - with the identified requirements - to gain recognition on the ICT market and of the reality that acknowledges the value of professional certification in both the educational and working environments.
Principles for professional certification

The professional certification for the G3 Web Skills Profiles is defined as "IWA Certified Web Professional" (IWA CWP) followed by the complete name of the skill profile and is subject to a series of requirements for attaining and maintaining it. To define the requirements for professional certification, IWA/HWG relied upon four basic principles:

a - Knowledge
b - Professionalism
c - Experience
d - Continuing education

Principles a. and b. are primarily for attaining "IWA CWP" certification while principles c. and d. are additional requirements necessary for maintaining skills and the related certification.

Professional certification is different from knowledge certification in that it establishes a series of additional commitments set out in technical standards, by standards institutions and national standards for professional certification and from professional associations.

Applications for professional certification

In order to be able to obtain the title of "IWA CWP" certified professional for the specific skill identified in the chapter "Web Skills Profiles", the applicant must meet all of the following requirements:

1. Demonstration of passing certification exams ("knowledge" principle). The requirement demands that the user show proof of having successfully passed evaluation exams through a certification body with an organisation compliant with the principles in the standard ISO/IEC 17024: 2012 [ISOIEC-01];

2. Registration as an IWA Member ("professionalism" principle). The requirement demands that the user be registered as an ordinary member of the IWA/ HWG ("IWA Member" qualification), which is to say that the user has paid the association membership dues, adheres to the terms for participation in the association, and complies with its codes of conduct;

3. Demonstration of experience in the sector ("experience" principle). The requirement demands that the user show proof to the IWA/ HWG of experience of at least two calendar years in the area of expertise in the professional profile for which he or she is seeking certification.

Duration and maintenance of professional certification

The IWA Certified Web Professional (IWA CWP) certification lasts for 3 (three) years from the date of issue by the IWA/ HWG.

The professional certification will be terminated in the event "IWA Member" status is lost for failure to pay renewal dues, resignation by the member, and/or disciplinary measures.

The validity of the professional certification may be extended by an additional 3 (three) years if all of the following conditions are met:
1. **Demonstration of renewal of the certification exam passage ("knowledge" principle).** The requirement demands that the user show proof of having successfully passed evaluation exams through a certification body with an organisation compliant with the principles in the standard ISO/IEC 17024: 2012;

2. **Registration as an IWA Member ("professionalism" principle).** The requirement demands that the user be registered as an ordinary member of the IWA/HWG ("IWA Member" qualification), which is to say that the user has paid the association membership dues, adheres to the terms for participation in the association, and accepts its codes of conduct;

3. **Demonstration of experience in the sector ("experience" principle).** The requirement demands that the user show proof to the IWA/HWG of experience of at least two calendar years in the area of expertise in the professional profile for which he or she is seeking certification renewal.

4. **Demonstration of continuing education ("continuing education" principle).** The requirement demands that the user show the IWA/HWG proof of at least 30 hours of continuing education over the 3 years through educational and instructional activities recognized by the IWA/HWG as valid for maintaining professional certification.
Appendices

Appendix A. Glossary

Demonstration of experience

Documentation, provided in the form of self-certification and/or third party certification, attesting to the experience gained by the user in the sector in which he or she has obtained certification. For self-certification, the activities carried out must be clearly identifiable in order to enable the IWA/HWG to evaluate them.

Compliance

Meeting all requirements for a given standard, guideline, or specification.

Informational

For the purposes of information and not required for compliance.

Note: The content required for compliance is referred to as "normative".

Normative

Required for obtaining compliance.

Note: Content listed as "informational" or "non-normative" is never necessary for compliance.

Appendix B. Acknowledgments

We would like to thank the active participants on the task force, composed of volunteers from the Web Skills Profiles working group, who contributed to the creation of this document: Ernesto Belisario, Giuseppe Bernardo, Barbara Bonaventura, Ugo Bonelli, Stefano Bussolon, Andrea Boscaro, Matteo Brunati, Massimo Canducci, Alessio Cartocci, Pietro Paolo Caselli, Roberto Castaldo, Michele Ciani, Eleonora Cipolletta, Antonella Coppotelli, Luca Corsato, Stefano Epifani, Elisabetta De Grimani, Manuel Fae, Vito Grippa, Luca Mascaro, Diego La Monica, Massimiliano Navacchia, Paolo Negri, Simone Onofri, Jacopo Pasquini, Pasquale Popolizio, Luigi Rossini, Dario Salvelli, Roberto Scano, Giancarlo Sciascia, Francesca Sensini, Claudio Simeone, Claudia Spagnuolo, Alessandro Sportelli, Maurizio Teli, Valentina Tolomelli, Marianna Tramontano, Piersergio Trapani, Roberto Travagliante, Walter Vannini, and Manuela Vecchio.
Appendix C. References


- **[CEN-02]** - CEN - European e-Competence Framework version 2.0 - CWA Part I (September 2010)

- **[CEN-03]** - European e-Competence Framework version 2.0 - CWA Part II: User guidelines for the application of the European e-Competence Framework 2.0 (September 2010)
  [http://www.ecompetences.eu/site/objects/download/5999_EUeCF2.0userguide.pdf](http://www.ecompetences.eu/site/objects/download/5999_EUeCF2.0userguide.pdf)

- **[CEN-04]** - European e-Competence Framework version 2.0 - CWA Part III: Building the e-CF - a combination of sound methodology and expert contribution (September 2010)
  [http://www.ecompetences.eu/site/objects/download/5984_EUeCF2.0methodology.pdf](http://www.ecompetences.eu/site/objects/download/5984_EUeCF2.0methodology.pdf)

- **[CEN-05]** - ICT Standards Consortia - IWA (April 2012)
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  [http://www.iwanet.org](http://www.iwanet.org)